Jobful Growth for Rajasthan 2019-2024

Prasanth Regy and Vijay Mahajan

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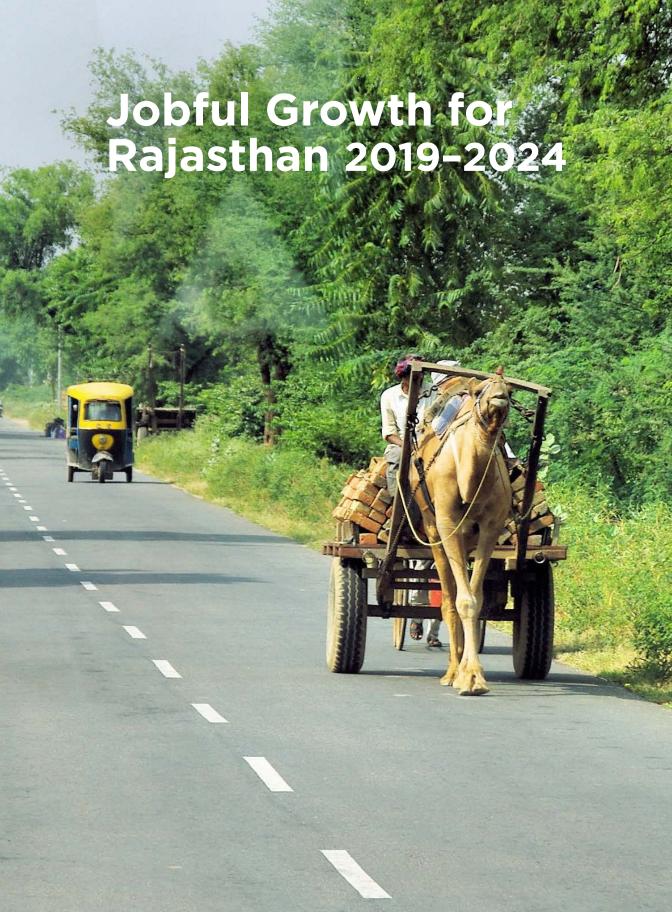


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Contents

	Executive Summary	5
1	Context	6
2	Agriculture	8
3	Industries	11
4	Services	13
5	Energy and Natural resources	14
6	Proposals	16
7	Conclusion	19
	References	21

Acronyms

ASHA CACP	Accredited Social Health Activist Cluster Agricultural Competitiveness Plan	MNREGA PMGSY	Mahatma Gandhi National Rural Employment Guarantee Act Pradhan Mantri Gram Sadak Yojana	
DBT	Direct Benet Transfer	RACP	Rajasthan Agricultural Competitiveness Project	
GSVA	Gross State Value Added			
LFPR	Labour Force Participation Rate		Rajasthan Industrial Investment Corporation	
MES	Minimum Energy Support			

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Executive Summary

- Rajasthan is undergoing jobless growth. Few jobs are being generated compared to the demand for employment. This situation is unsustainable and dangerous.
- In order to achieve full employment over the next five years, the challenge for public policy is to create conditions for the generation of 21 lakh jobs. This document is an effort to think how these jobs might be created.
- We find that jobs can be created in the areas of natural resource regeneration, urban infrastructure, and solar energy. Jobs can also be created through daycare subsidies for working mothers, and by filling up vacant positions in the state government.
- Land as well as water and forests in Rajasthan suffer from degradation and ecological stress. This degradation can be countered by a large-scale public program to restore those natural resources. This can create about 10 lakh new jobs over the next five years.
- Rajasthan requires many more small towns and dynamic rural areas. The creation of roads, bridges, buildings, and houses in these towns and villages can generate 5 lakh jobs for unskilled, semi-skilled, and skilled labourers.
- Rajasthan is very well positioned in the area of solar energy. A focus on growth and employment in this area can generate up to 1 lakh jobs, spread over all phases manufacturing, installation, and maintenance.
- The female labour participation in Rajasthan is extremely low. We suggest a daycare voucher scheme for working mothers. This will enable many more women to continue working even after childbirth.
- There are about one lakh vacancies in the state government in Rajasthan, including positions such as school teachers and policemen. Filling these jobs not only provides high quality employment, but also facilitates better public service delivery.
- In addition to these new initiatives, Rajasthan should continue to promote its economic growth through investments in skilling, infrastructure, and public services.
- In agriculture, policy should encourage shifting to crops that lend themselves to value addition, as well as investment in complementary industries such as agri-warehousing and food processing. Initiatives to discourage over-irrigation can help to prevent waterlogging. This can raise employment in farming, and also reduce the power subsidy.
- Premature de-industrialisation is taking place in Rajasthan. Attracting investments and know-how from relatively new sources (such as China), more effective plug-and-play industrial facilities, and enabling safe skilling and housing for workers, can help Rajasthan create many new manufacturing jobs.
- Rajasthan needs to go beyond its traditional tourist audience and target new markets, such as sightseeing tourists from east Asia. Rajasthan should also go beyond just sightseeing, and offer unique experience-based tourism to high-spending Indian tourists.

Context



ajasthan is the largest state in the country, with an area of 342 thousand square kilometers, accounting for over 10% of India's total area. About 75 million people, around 5.5% of the national population, live in the state. Roughly 75% live in rural areas. The per capita income is just above Rs 1,00,000, which is lower than the national average.¹

1.1 Jobless growth

Rajasthan has grown at a low-to-moderate rate during the last two decades (1994–2015). The state growth over this period was 4.9%. This performance is slightly worse than the all-India growth rate of 5.2% over this same period.²

During this period, the increase in employment³ has not been commensurate. The unemployment rate is as high as 5.0%, and about 14 lakh people need employment. This labour force will continue to grow. adding another 22 lakh persons seeking employment in the five years from 2019 to 2024. This is set against a background where the current growth model is creating practically very few new jobs. We estimate that the "business as usual" growth will not create more than 14 lakh jobs. The remaining 21 lakh people will be unemployed. This employment situation is unsustainable and dangerous. Any policy attempts to improve this situation can succeed only if it pays attention to the unique characteristics of Rajasthan—its advantages and its limitations.

1.2 Female labour participation

The female in India is quite low, at 23.3%, as compared to 75.8% for males. This number is skewed in Rajasthan as well, 27.0% vs 73.5%.4

Part of the reason for such low could be social and cultural factors acting against women's employment. Another reason could be the possibility that persistently high unemployment disheartens job-seekers and causes them to retire from the labour force.

1.3 Demographic dividend

According to United Nations Population Fund, "the demographic dividend is the economic growth potential that can result from shifts in a population's age structure, mainly when the share of the working-age population (15 to 64) is larger than the non-working-age share of the population (14 and younger, and 65 and older)⁵." With fewer dependents, and the largest section of the population in the working age, it is possible to generate more incomes, more savings, more capital per worker, and more growth.

¹ MoSPI 2018.

² See WB 2018b, p. 6.

³ Author's calculations based on NSO (2019)

⁴ NSO 2019, p. A-65.

⁵ UNFPA 2018.

The demographic dividend will manifest in different states at different times, depending on their population trends. In Rajasthan, while the dependency ratio is already decreasing, the demographic dividend window will be fully available during the 2040–2050 decade⁶. The state needs to act now to be able to utilise this window fully.

1.4 Location

Rajasthan has an advantageous geographical location. It touches six major states of India: Delhi, Haryana, Punjab, Uttar Pradesh, Madhya Pradesh, and Gujarat. It is connected by good roads to ports in Maharashtra and Gujarat. Nearly 39% of the Dedicated Freight Corridor (DFC) passes through Rajasthan. About 60% of the area of the state falls within the Delhi-Mumbai Industrial Corridor Project (DMIC) project influence area. The corridor will make Rajasthan easily accessible to western and northern markets.

1.5 Land

Rajasthan is geographically the largest state of India, with over 10% of the total area of the country. Its population density is just about half that of the national average. Consequently, land is available in plenty. The government, through , attempts to ensure adequate land and infrastructure support for enterprises.

1.6 Investor perception

Rajasthan does well in terms of investors' perceptions. Based on the National Council of Applied Economic Research (NCAER) State Investment Potential Index, which looks at 51 sub-indicators and a perception

survey to provide a single composite score, Rajasthan ranks 11th among Indian states in investment potential.⁷

1.7 Policy challenge

If we are aiming at full employment, the policy challenge is to create a total of 21 lakh jobs over the next 5 years.

This document is an effort to think how these jobs might be created, in what sectors of the economy can these jobs be created. We try to answer questions like: What policies can encourage employment? What investments will be required? How can the resources be found?

Many well-known suggestions have been made to improve the employment situation in India and in Rajasthan. They include investments in skilling, infrastructure, urbanisation, promotion of tourism, food processing, labour reforms, etc. They continue to be valid and important suggestions, and various policy initiatives have already been launched along these lines. In this document, we make a preliminary effort to identify policy directions which can deliver large increases in employment while creating significant public value as well.

In the remainder of this paper, we first examine the conventional three sectors in more detail—agriculture, industry, and services. We also look at the cross-cutting sector of energy and natural resources. We then present proposals for increasing large-scale employment, and examine its fiscal implications.

2 Agriculture

Agriculture employs 41% of Rajasthan's labour force. However, its share of has come down from 28.6% in 2011–12 to 24.6% in 2017–18, a sharp decline in a short period. Solventh Clearly the average Rajasthani farmer is less productive than the average Rajasthani nonfarmer. However, while Rajasthani farmers make up only 4.7% of all the farmers in the country, they contribute 8% of the total national agriculture output. So the Rajasthani farmer is more productive than the average Indian farmer.

During the period from 2011–12 to 2017–18, Rajasthan's grew at 6.0%. Compared to this overall growth, the agricultural sector in Rajasthan grew relatively anemically, at a rate of 3.4%. During this time, Indian agriculture grew at a rate of only 2.8%. Thus agricultural growth in Rajasthan has been faster than in the rest of the country. The growth in agriculture has been due to crop diversification, the use of drought-resistant varieties, and due to growth in the livestock sector. ¹⁰

The World Bank supported was launched in July, 2012. 11 had three work components: (a) Climate Resilient Agriculture; (b) Markets and Value Chains; and (c) Farmers' Organization and Capacity Building. Working across six State-level Line Departments (Agriculture, Animal Husbandry, Groundwater, Horticulture, Water Resources, Watershed and Soil Conservation), sought to: (a) increase agricultural water use efficiency; (b) reduce overall agricultural water use; and (c)

increase productivity, competitiveness and market access for participating farmers. A total of 17 had been prepared benefiting nearly 137,000 farmer households with investments totaling over Rs 800 crore. These supported investment in farm-level water-saving production technologies (e.g., micro and drip irrigation, canal rehabilitation and modernization); crop demonstrations to promote new, higher-yielding varieties; producer company formation to bring scale and bargaining power to smallholder producers; and agribusiness facilitation to identify and exploit emerging market opportunities.

Yet, the did not yield its expected results. In fact, all difficult objectives were abandoned and deleted from the monitoring framework towards the end of the project in 2018. These included "Area under water-saving/ conserving practices in agriculture, which was replaced with "Area provided with new/improved irrigation". The indicator "Increase in productivity of cereal crops" was deleted. Similarly, the indicator "Increasing the area under Water User Associations for Canal Water, ground water associations and watershed associations", which was to increase from nil to 65 percent, was deleted. The new government needs to revive the project and ensure that its original objectives are addressed, particularly as a large part of the investment has been made.

2.1 Diverse crops

Rajasthan is blessed with as many as ten different agro-climatic zones.¹² This enables it to cultivate a variety of crops. The state is a major producer of wheat, barley, pulses,

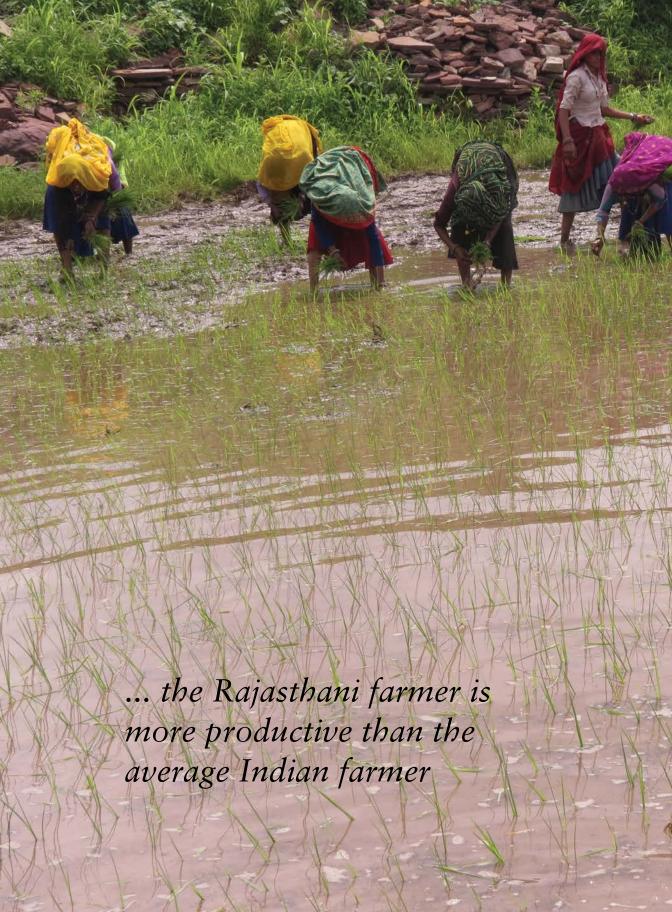
⁸ See table 3.5 GoR 2018.

⁹ WB 2018a.

¹⁰ WB 2018b.

¹¹ Bresnyan 2019.

¹² GoR 2019a.



sorghum, bajra, and rice. The state is also one of the largest producers of guar, coriander, cumin, fenugreek, fennel, mustard, oil seeds, soybean, gram and moth bean.¹³

2.2 Agricultural marketing

Rajasthan has 134 main markets (Mandi) and 308 sub-market yards. Many marketing reforms have already been adopted. The Rajasthan Agricultural Produce Market Act, 1961 has been amended to permit contract farming for fruits, vegetables, medicine plants or aromatic plants. Direct purchase from the farmers without going to the market yards has been allowed. This will reduce the number of market intermediaries, ensure remunerative prices to the producers, and encourage the setting up of agro-processing enterprises. Private consumer-farmer markets are now allowed, where a farmer may sell his produce directly to the consumer. The market fee on fruits and vegetables has been exempted.14

A large number of incentives were announced by the previous state government under the Rajasthan Agro-Processing and Agri-Marketing Promotion Policy, 2015, including tax exemptions, capital, transport and export subsidies.15 The has developed four Agro Food Parks in Kota, Jodhpur, Sriganganagar and Alwar for development of agriculture based industries and another Food Park has developed near Kishangarh in Ajmer district by a private party. While the Kota belt already has a number of Soybean oil solvent extraction units, there is scope for Soya based food-processing for soya milk and soya protein. In Jodhpur, western Rajasthan, there is scope for Guar gum derivatives which are used in paper, textile, mining and other industries and Guar gum powder which is used in food, cosmetics and pharmaceuticals. There is also potential for spice (cumin, fenugreek, garlic, isabgol and henna) processing units for producing seed powder and oleoresins. These prior efforts need to be fully energized. The INC Manifesto 2018 promised the setting up of a Spices Board for this purpose.

2.3 Livestock

Rajasthan has one of the highest livestock populations in the country. It produces 10% of India's milk and a third of sheep and goat. It is the second largest milk producing state, after Gujarat. It also produces the largest amount of wool in the country. ¹⁶

Livestock income is relatively stable. Thus it can act as an insurance against crop and drought risks, making farm incomes more resilient. In addition, livestock activities are especially important in generating employment for women, landless laborers, and small and marginal farmers. The large arid and semi-arid regions of the state are well-suited for rearing small ruminants, offering a major opportunity for employment and growth by tapping into the rapidly growing demand for meat in India.¹⁷ The 2015 policy mentioned above included incentives for dairy, processing of meat, poultry, fish and fishmeal for human consumption or animal feed. Once again, the need is to implement the existing policies more vigorously.

2.4 Strategy for Agricultural jobs

Rajasthan has many advantages, including

¹³ GoR 2015.

¹⁴ GoR 2015; GoR 2019b.

¹⁵ RSAMB 2015.

¹⁶ GoR 2015.

¹⁷ WB 2018b.

¹⁸ WB 2018b.

its crop diversity, its location, and its agrimarketing reforms. These should be leveraged to generate growth and employment.

Rajasthan should aim to reduce its dependency on water intensive crops, and continue the transition to other crops such as guar, barley, pearl millet, and spices.¹⁸

Initiatives to encourage proper use of water, which was one of the objectives of the, 2012-18 mentioned above, can help to prevent water wastage, particularly in western districts irrigated by the Rajasthan Canal, and the eastern districts irrigated by the Chambal water. The water saved can increase the acreage of crops cultivated by as much as 20-30 percent, thereby raising employment in farming as well as income for farmers. Where groundwater is being used extensively, artificial recharge of ground water by harvesting rain water run-off during monsoon should be the policy in the areas where adequate storage capacity is available. Rajasthan has had a long tradition of appropriate water harvesting techniques and structures like johads, pagaras, naadas, bandhas, talabs, dols, paals, kunds, kuis and agars. The new government should enable local communities to maximize the revival and construction of these, using funds and additional funds, as promised in the INC Manifesto 2018. We estimate that in the short run these can create work for 10 lakh persons, and once the structures are complete, due to the additional water availability, long run work for 1 lakh.

In areas where the situations of overdraft of groundwater is evident in declining water levels, as in over 80 percent of the state, immediate action to reduce the draft by at least 20 percent must be taken. Reducing the power subsidy is an essential element of this.

This incentive could encouraging the farmers to install solar panels and sell power to the grid, and charge the farmers for each unit of electricity used to run their pumps, instead of the prevailing flat rate tariff. With flat rate tariffs, while farmers have no incentive to switch off their pumps and end up overdrawing water, the electricity distribution companies (DISCOMs) have an incentive to minimise power supply to farmers, causing much conflict.

Government policy should encourage shifting to crops that lend themselves to value addition. These include fruits like kinnows, oranges and strawberries, and special produce like pista, chia, olives and quinoa, for which some experimental planting has been tried, for example by Rajasthan Olive Cultivation Ltd. The state government has already removed fruits and vegetables from the purview of Agriculture Produce Marketing Committees, allowing farmers to sell it to any interested party. Policy should also encourage investment in complementary industries such as food-processing and agriwarehousing. It should, however, be noted that even with these reforms, growth in agriculture may not create a large number of new jobs in this sector, due to the extensive disguised unemployment that already exists. Growth in this sector may end up creating significant employment in the non-farm sector due to increased demand for goods and services.19

3 Industries

Industries, consisting of mining and quarrying, manufacturing, utility services, and construction, has been a major growth driver in Rajasthan. Over the six years from 2011–12 to 2017–18, it has grown at a rate of 4.7%. This is vigorous compared to agriculture, but much weaker than the aggregate Rajasthan growth of 6.0%. At the same time, the share of industries in Rajasthan's overall economy has declined from 32.7% in 2011–12 to 30.3% in 2017–18. This points to premature deindustrialisation.²⁰

3.1 Mining and quarrying

Rajasthan is pre-eminent in quarrying and mining in India. The state produces many minerals like clay, copper, silver, zinc, garnets, and granite. It is the second-largest mineral producing state and the sole producer of lead and zinc in India. However, from the point of view of employment, these bulk minerals are not important as the mines require heavy mechanization due to large volumes. Much more employment comes from minor minerals.

The state has one of the highest limestone reserves, making it a hub for cement industries. It also has the highest reserve of marble and sandstone. The dimensional stone being widely available in Rajasthan, it is a major source of employment all the way from red sand stone in Dholpur and Karauli in the east to yellow stone in Jaisalmer in the west, with marble in Ajmer in the centre of the state. This industry needs more incentives on using power more efficiently as well some regulation related to the pollution caused by uncontrolled dumping of stone slurry as well as occupational health of workers, who are prone to Silicosis due to stone dust. This was recognised in the INC Manifesto in 2018 and now that they are in power, the Silicosis problem needs to be addressed properly including compensation and medical care to

thousands of affected workers, through the proposed Labour Welfare Board for Mining and Informal Sector Workers.

3.2 Exports

Rajasthan has traditionally been strong in exports of handicrafts, gems and jewellery, dimensional stones, agro-products, and textile products. The top five export items from Rajasthan accounting for nearly twothirds of exports from the State are textiles (including ready-made garments), gems and jewellery, engineering goods, chemical and allied products (including tyres), and handicrafts. Agro and food products, dimensional stones comprising marble, granites and articles of stone mica, metals (ferrous and non-ferrous), and electronics and computer software are also important sectors having a share of more than 5% each in Rajasthan's exports.²¹

3.3 Labour law reforms

Labour laws can have a major impact on the creation of jobs.²² In Rajasthan, as in most of the other states of India, overly protective labour laws have reduced the incentives of entrepreneurs to set up factories and generate employment, while ostensibly protecting the interests of existing formal workers. Rajasthan has reformed many of these laws, reducing the role of the state in commercial decisions such as layoffs.²³ While industry has broadly welcomed these reforms, the awareness of this reform is still quite low within the industry.²⁴

Strategy for industry employment Currently, Rajasthan accounts for only 1.8%

²² In this connection, Besley and Burgess (2004) had a significant impact. However, its conclusions have been challenged by Karak and Basu (2017) and Storm (2019).

²³ MoLE 2015.

²⁴ PHDCCI 2015.

of India's exports.²⁵ Today, Rajasthan has an opportunity to increase its exports by adapting to the changing global scenario. Under the 'Made in China 2025' policy, China is aiming to move out of low-cost manufacturing into high value-added technology and innovation.²⁶ Its rising wages potentially reduce its competitiveness. Meanwhile, the US is threatening to impose tariffs on China.²⁷

This confluence of developments presents opportunities for Rajasthan. Higher exports will both increase average wages, and promote formalisation.²⁸ Rajasthan could aim to attract Chinese know-how and capital. This can enable the creation of large-scale industrial units targeting both the domestic and foreign markets. The establishment of the ELCINA (Industry Association) Electronics Manufacturing Cluster in Bhiwadi in 2016 was a step in the right direction and it needs to be taken forward to attract Chinese electronics manufacturers of mobile phones, telecom, medical and defence electronics equipment. In this connection, giving land for an industrial estate to the Chinese near Bhiwadi may be considered, which would include residential, social and recreational facilities.

The availability of skilled labour is a key constraint in the growth of industry. Considering the very low participation of women in manufacturing, providing safe transportation as well as safe housing for women workers in and around industrial zones will promote the availability of skilled

and unskilled labour.²⁹ In this connection, the existing scheme of the Ministry of Women and Child Development for Working Women's Hostels and Childcare Centres, needs to be greatly enhanced by the use of duly incentivised private investments. Given the availability of a large variety of metallic and non-metallic industrial minerals, there is a huge potential of mineral-based industries in Rajasthan. However, this should be done with due care both for the environment and for the health of the workers.³⁰

"Plug-and-Play" manufacturing facilities can help to create growth and generate employment. This involves the provision of industrial facilities with all required basic facilities such as electricity, water, and effluent treatment. There may also be space for accommodation for the workers. This eliminates the need for complicated and time-consuming process of land acquisition, or for entrepreneurs to spend their efforts and resources on setting up their own water supply, power backup, and effluent treatment facilities. Thus they can be especially useful for small and medium enterprises. Rajasthan already has provision for Plug-and-Play industrial facilities. However, these need to be made more effective.

4 Services

The services sector accounts for over 45% of Rajasthan's as of 2017–18. This sector has been the primary driver of growth, with a growth rate as high as 8.8% between 2011–12 and 2017–18, much higher than the aggregate growth rate of Rajasthan, 6.0%.³¹

²⁵ Chapter 2 MoF 2018.

²⁶ ISDP 2018.

²⁷ Bloomberg News 2018.

²⁸ Artuc et al. 2019.

²⁹ WB 2018b; PHDCCI 2015.

³⁰ Yadav 2018.

³¹ GoR 2018.

Services in Rajasthan is driven primarily by tourism, which has been a large and powerful driver of growth.

However, in recent years, the growth of services sector in Rajasthan has lagged that of India. This was attempted to be partially made up by placing workers from Rajasthan workers in overseas employment and for this the Rajasthan Skill and Livelihood Development Corporation (RSLDC) had established a special program of job fairs and placement support.

4.1 Tourism

Rajasthan is one of the major tourist destinations of India. With its immense cultural heritage, natural assets, and existing hospitality infrastructure, Rajasthan holds great potential for the creation of many more jobs in tourism. To achieve this, Rajasthan needs to go beyond its traditional tourist audience and target new markets, such as sightseeing tourists from China.

Rajasthan should also go beyond just sightseeing, and offer unique experience-based tourism to Indian tourists. This requires a rethinking and broadening of the limited tourism product portfolio, currently focused mostly only on sightseeing. Some pioneering efforts for this have been made at the high end, in the form of wildlife tourism at Ranthambore; heritage tourism in Shekhawati, Jaipur and Udaipur; and desert theme tourism in Jodhpur and Jaisalmer. These efforts need to be replicated on a larger scale for the much more numerous medium budget tourists, to generate more employment.

4.2 Government sector

The currently existing vacancies across the state government, including police, teachers,

and health workers, are about 90,000, as seen in Table 1.

These posts provide services to the public and can improve the quality of governance. The government should initiate the process of filling these posts immediately and aim to fill them up within six months.

Government Vacancies

Jobs	Number
Anganwadi	7,811
Accredited Social Health (ASHA)	7,346
Health — non-paramedic	3,886
Health — paramedic	19,610
Police	14,242
Teachers	36,589
Total	89,484

4.3 Strategy for service jobs

In order to create more jobs in the service sector, the state should leverage its favourable geographical location, its good business environment, and positive perceptions among potential investors. Tourism still presents many untapped opportunities. Further, Rajasthan can become a centre of skills-intensive services industry, such as hospitals, educational facilities and Information and Communication Technology (ICT). The INC Manifesto, 2018 mentions that the state shall establish specialised institutions in robotics, internet of things, nano-technology, computing, biotechnology and 5-G telecom networks.

5 Energy and Natural resources

5.1 Land and water

Rajasthan has the highest incidence of drought in the country: the chance of

occurrence of meteorological drought in the state is almost 50%. Over 20 million ha, 67% of area is affected by desertification and/or land degradation. Between 2001 and 2009, Rajasthan lost 1.4 million ha of cropland. Wind erosion (44.2%) is the maximum contributor followed by water (11.2%), vegetal degradation (6.25%) and salinisation (1.07%).³² It is estimated that the economic losses due to land degradation is as high as 17% of the total output of Rajasthan.³³

The groundwater in about 80% of the blocks in the state are either over-exploited or critical. Surface water resources are scarce and confined to the south and southeast of the state. Inadequate planning and management of surface irrigation systems is the major cause of salinity of canal command area. The current water and energy policies induce inefficient use of water for irrigation, since there is no increased cost associated with more usage. Overuse of water for irrigation due to provision of free electricity leads to water-logging and increased salinity, rendering land unfit for cultivation.³⁴

The problem of natural resource degradation is posing a serious threat to sustained agricultural production. Degradation of the ecosystem the consequential loss of productivity would severely affect the livelihood of the majority of Rajasthan who rely on crop cultivation and livestock rearing for their livelihoods. The resultant effects of the degradation are massive unemployment, migration of labour, regional and intergenerational disparities, and ecological imbalance.

5.2 Rationalising subsidies

Input subsidies, such as subsidies for agricultural water and power, is a key determinant of land degradation. Rationalizing input subsidies will go a long way in improving the management of land resources.

Rajasthan offers large subsidies for the agricultural use of electricity. Agricultural electricity tariff is Rs 0.9/unit, which is only 12% of the actual cost. Many farmers are not metered and are billed on a flat rate. The power subsidy in Rajasthan, according to the 2018–19 Budget Estimates, is as high as Rs 22,607 crore, which is more than 13% of the total revenue expenditure of the state.³⁵

This subsidy can be reduced and rationalised in various ways. More of the subsidy can be given through. The first step would be to determine for farmers. Based on the, excess consumption by the farmer would be charged at the regular, unsubsidized tariff, thus increasing incentives for economizing electricity. This would support the transition towards better water management, while ensuring that the power subsidy allocation to poor farmers remains secure.

5.3 Energy

Rajasthan suffers from a energy deficit of 591 million units.³⁶ However, it is ideally situated for solar power generation.

The solar irradiation is as high as 6–7 kWh/m²/day, which is one of the highest in the world. The rainfall is low and there are more than 325 sunny days in a year. Further, there is an abundance of unused and flat land.

³² Sharma, Burark, and Meena 2015.

³³ Mythili and Goedecke 2016.

³⁴ Hooda 2013.

³⁵ RBI 2018.

³⁶ CEA 2018.

Leveraging these advantages, Rajasthan can generate jobs not just related to manufacturing solar panels, but also to their installation and servicing.

6 Proposals

In this section, we discuss proposals that can generate 21 lakh jobs over the next five years. We are focusing on those ideas that create not just significant employment (both short-term and long-term), but also public value. We also consider options for the Rajasthan government to finance them.

6.1 Natural resource regeneration

As mentioned above, about 20 million hectares of Rajasthan suffers from land degradation or desertification. In addition, water sources and forests are also highly stressed.

The degradation of natural resources of Rajasthan can be countered by a large-scale public program to restore those natural resources. For instance, wind erosion can be controlled by sand dune stabilization and shelter belt plantation. Grasses and small shrubs can be grown in degraded pastures. This can significantly increase the carrying capacity of livestock.

Water-logging and soil salinity can be countered by lining the irrigation network in order to reduce the seepage of water from the canals. Draining the sub-surface of excess water is also an important measure. A good drainage system consists of surface drains or sub-surface drains or combination of both, as per need. Bio-drainage, through planting trees such as Eucalyptus, can be a less costly, and more eco-friendly complement to creating drainage.

As mentioned earlier, Rajasthan is rich in minerals. Re-vegetation of the mine spoils is very challenging but essential. The recommended strategy is simultaneous revival of traditional water harvesting systems, ground water recharge and enhanced biomass production, of grasses, shrubs and drought resistant plant species. Plant genera such as Acacia, Prosopis and Cenchrus can help the rehabilitation of mine areas.³⁷

All this will require a large amount of labour. Thus, this would not just create large-scale low-skilled employment in the short-term, but also preserve and increase the productivity of land, thereby protecting the livelihoods of millions of people. Once the land is regenerated, the increase in the fertility of the land, in water availability, and in cropped area, can create many more long-term jobs.

We estimate that this project can provide employment to about 10 lakh people over a period of 5 years. This will require about Rs 37,500 crore over the period, largely in wages. The details are presented in Appendix A.1. The steady state employment thereafter due to additional water availability and land productivity can be as many as two lakh persons.

6.2 Samarth Zilla

Over the past few years, there has been a policy push to promote a few large cities, without sufficient attention to the hinterland of those cities. This approach is showing its flaws. A more holistic regional development approach is required, which promotes the development of the rural and peri-urban areas of a district along with the urban areas.³⁸

³⁷ LCLUC 2018.

³⁸ Mahajan and Kalia 2019.

Rajasthan is a largely rural state and it requires many more small towns, along with dynamic rural areas. While all the divisional headquarter cities, namely, Jaipur, Ajmer, Udaipur, Jodhpur, Bikaner, Bharatpur and Kota have got infrastructure projects going, the second level cities are left far behind. To begin with the remaining 26 district headquarters need to be upgraded. The creation of roads, bridges, buildings, and houses in these towns and villages can generate a large number of jobs for unskilled, semi-skilled, and skilled labourers.

About 5 lakh people can be employed in this project. By our calculations, this will require an expenditure of Rs 25,000 crore over the period of 5 years. The details are provided in Appendix A 2.

6.3 Support to working mothers

As mentioned earlier, the female in Rajasthan is as low as 27.0%.³⁹ A range of interventions are required to address the constraints on women. In particular, some social security features, such as maternity leave and day-care facilities, can enhance the ability of women to participate in the labour-force.⁴⁰

In India, the Maternity Benefit Act 1961 is meant to protect the employment of women during the time of maternity and entitles her to full paid absence from work. The act is applicable to all establishments employing 10 or more employees. The duration of paid maternity leave was originally 14 weeks, but it has been increased to 26 weeks by a recent amendment. The Act also makes day-care facility mandatory for every establishment employing 50 or more employees.

As a consequence, employers may discriminate against women of childbearing age, both in hiring as well as in salaries. ⁴² Apparently, the government is working on an incentive scheme to reimburse some of the wages to employers. ⁴³ Rajasthan could take the lead in this matter by bearing a significant part of the financial burden associated with the establishment and operation of such daycare centres. This will remove a significant part of the burden on the employer, leading to higher employment of women. The employer would be still bound to protect the employment of the woman so that she can rejoin work after the period of the leave.

Our calculations indicate that about 4 lakh more women can be employed in this manner at the cost of Rs 2,400 crore over five years. See Appendix A 3 for the details.

6.4 Solar Power

As discussed above in section 5.3, Rajasthan is very well positioned to generate growth and employment in the area of solar energy. The government of India aims to achieve 100 GW of solar power by 2022.⁴⁴ Rajasthan alone targets the installation of 25 GW of solar power.⁴⁵ In fact, solar is close to achieving grid parity in Rajasthan.⁴⁶ This is partly due to subsidies, viability gap funding, and cheap imported solar modules.⁴⁷

Jobs are generated during each phase of solar projects: business development, design and pre-construction, construction and commissioning as well as operations and

³⁹ NSO 2019, A-65.

⁴⁰ Srivastava 2013.

⁴¹ MoWCD 2017.

⁴² Mathur 2018.

⁴³ MoLE 2018.

⁴⁴ MNRE 2018.

⁴⁵ GoR 2014.

⁴⁶ MNRE 2018.

⁴⁷ Aggarwal and Dutt 2018.



maintenance. Employment is also created in the manufacturing of solar panels. It is estimated that an installed capacity of 25 GW in Rajasthan would generate about 3 lakh job-years of employment, depending on the mix of rooftop and ground-based projects. These would be a mix of skilled, semi-skilled, and unskilled jobs. In addition, if Rajasthan is able to manufacture the modules needed to achieve half the national target, it would create 2 lakh more job-years.⁴⁸

In total, given Rajasthan's natural advantages in manufacturing, location, and availability of sunlight and land, it should be able to generate as many as 1 lakh jobs over five years in this sector.

6.5 Filling vacancies

As mentioned in section 4.2 above, vacancies for almost 1 lakh state government jobs exist. These jobs vary from Anganwadi workers, to workers, to paramedics, to teachers and policemen.

Calculations indicate that filling these can cost about Rs 10,000 crore. The details are provided in Appendix A 4.

6.6 Fiscal impact

Projecting the current state government expenditure over the next five years, and assuming reasonable rates of growth, the total expenditure will come to about Rs 11.0 lakh crore. The additional expenditure for creating jobs proposed so far will come to Rs 75,000 crore spread over that period. The fiscal impact can be cushioned by spreading the schemes over a longer period, or reducing

the intensity of the implementation (which will also reduce the employment creation).

Financing this will require a number of sources, apart from the government's own revenues:

- The Rajasthan government can rationalise subsidies such as power for irrigation. This alone accounts for Rs 22,600 crore every year.
- The government can seek assistance from the centre, including by fitting these schemes into Centrally Sponsored Schemes to the extent possible.
- The government can borrow from the markets.
- Where excludable private gains are created by these schemes, for instance as in the case of land regeneration, the government can recover some of the expense from the private parties whose land is improved.

7. Conclusion

Rajasthan has great potential for economic growth, but the employment situation in the state is dire. However, there are opportunities for policy changes which can help create much more employment. The greatest of these opportunities is in regeneration of degraded natural resources, construction of infrastructure for a large number of new towns, filling the many vacant government positions, promoting solar power, and enhancing social protection measures including day-care services.

The proposed projects can lead to the elimination of unemployment through the creation of 21 lakh jobs in the next five years. These projects are likely to cost about Rs 15,000 crore per year. While this is a significant burden on the exchequer, it should also be remembered that this amount is being invested in the creation of public infrastructure, positive externalities, and for preserving natural resources. It will not just produce employment for the unemployed, it will also create more long-term permanent employment through the regeneration of barren land, greater urbanisation, higher growth, and better public service delivery.

A. Estimating employment potential

A.1 Natural Resource Regeneration

The objective is to create employment for 10 lakh workers. This may not be done at once, but gradually over a period of 5 years. Since we scale up slowly, this would come to a requirement of 25.0 lakh person-years of work.

We target that each worker should receive a wage of Rs 1 lakh per year. Using as a benchmark, that would imply a total cost per worker of Rs 1.5 lakh.⁴⁹ This would include the administration cost as well as the cost of material and skilled wages.

The total cost of natural resource regeneration, for 25.0 lakh person-years of work at a cost of Rs 1.5 lakh per person-year, comes to Rs 37,500 crore.

A.2 Samarth Zilla

The objective is to create employment for 5 lakh workers. Again, this will be gradually scaled up over a period of 5 years. This would come to a requirement of 12.5 lakh person-years of work.

We use as a benchmark for this project. In , 78 crore person-days of work were generated in 2014–15 to 2016–17,⁵⁰ for an expenditure of 59,750 crore.⁵¹ Assuming 260 working days per year, this comes to Rs 2.0 lakh per year per worker.

The total cost of this project, for 12.5 lakh person-years of work at a cost of Rs 2.0 lakh per person-year, comes to Rs 25,000 crore.

A.3 Day-care

Many women are unable to work because the task of domestic care-giving falls primarily upon them. This includes caring for children as well as elder family members. If inexpensive day-care facilities (charging Rs 1,000 per month) were available locally, many more women might be able to work. This can lead to the employment of 4 lakh women at a cost of Rs 2,400 crore.

A.4 Vacancies

As mentioned in section 4.2 above, vacancies for about 1 lakh government jobs exist in Rajasthan. These jobs range from Anganwadi workers, to workers, to paramedics, to teachers and policemen.

Assuming that on an average, these jobs cost the state government Rs 2 lakh per year, the total cost of filling these jobs will be Rs 10,000 crore over the 5-year period.

49 See MoRD (2019) gures for 2018–19. The total expenditure is 1.5 times the wage expenditure. 50 MoRD 2017.

51 MoRD 2018, p. 2.

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